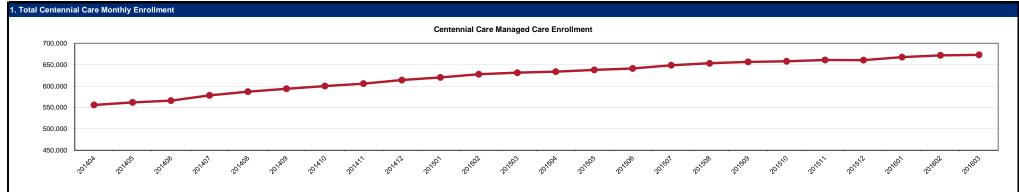
Reported Encounters for Enrolled Members as of: June 30, 2016

Previous Period: April 1, 2014 to March 31, 2015

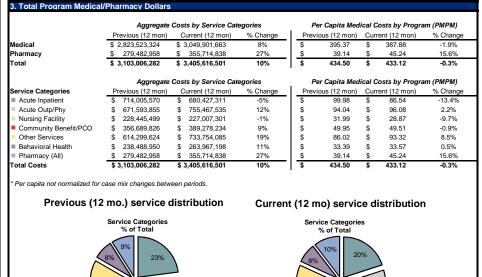
Current Period: April 1, 2015 to March 31, 2016

**All Centennial Care Populations** 

Centennial Care Cost Review



#### 2. Total Centennial Care Dollars and Member Months by Program Aggregate Member Months by Program Population Previous (12 mon) Current (12 mon) Physical Health 4,676,813 4,763,276 2% Long Term Services and Supports 568 627 549 081 4% Other Adult Group 1,915,582 2,531,109 32% Total Member Months 7.141.476 7.863.012 Aggregate Medical Costs by Program Per Capita Medical Costs by Program (PMPM) Programs Previous (12 mon) Current (12 mon) % Change Previous (12 mon) Current (12 mon) \$ 1 223 760 964 Physical Health \$ 1 218 428 592 0% 261 67 255.80 -2% Long Term Services and Supports \$ 834,372,993 \$ 915,548,053 10% 1,519.58 1,610.10 6% Other Adult Group Physical Health \$ 745,107,755 \$ 948,902,919 27% 388.97 374.90 -4% \$ Rehavioral Health - All Members 299.764.570 \$ 322,736,937 8% 41.98 41 04 -2% Total Medical Costs \$ 3.103.006.282 \$ 3,405,616,501 10% 433.12 Aggregate Non-Medical Costs Current (12 mon) % Change Previous (12 mon) Current (12 mon) % Change Previous (12 mon) Admin, care coordination, Centennial Rewards \$ 343,688,418 \$ 375,825,561 9% 48.13 47.80 -1% NMMIP Assessment 63,674,492 \$ 52,783,952 -17% 8.92 6.71 -25% Premium Tax - Net of NIMMP Offset 120,597,706 \$ 134,135,433 11% 16.89 17.06 1% otal Non-Medical Costs \$ 527.960.616 \$ 562 744 946 7% 73.93 71.57 -3% **Estimated Total Centennial Care Costs** \$ 3,630,966,898 \$ 3,968,361,447 508.43 504.69 -1% **Centennial Care Medical Expenditures Centennial Care Member Months** Previous (April 2014 - March Previous (April 2014 - March 2015) 2015) Current (April 2015 - March Current (April 2015 - March 2016) 2016) \*See above for legend. \*See above for legend.

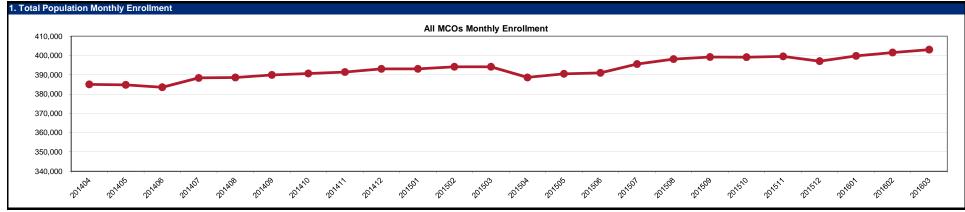


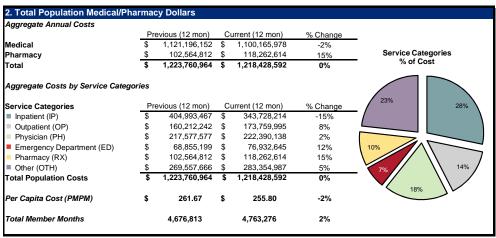
- . Data reflects medical and pharmacy expenditures only. The data relies on financial statements submitted by the managed care organizations. The expenditures exclude Indian Health Services, Tribal 638 and non-state plan services. Values are based on information currently available and subject to change as new information becomes available
- Other Adult Group continues to see enrollment growth. Dollar comparisons between previous and current periods reflect this significant change in
- . Other Services includes, but is not limited to, the following services emergency department utilization, emergent transportation, non-emergent transportation, vision, and dental.

Current Period: April 1, 2015 to March 31, 2016

#### Tatal Daniel Car (TANE Anna Dia de Di

Total Population (TANF, Aged, Blind, Disabled, CYFD, Pregnant Women)
Physical Health Utilization and Cost Review





3. Retail Pharm	acy Usage (Defini	ions in Glossary	)		
				% of Rx Spend	% of Scripts
				Cu	irrent
Total Generic /	Brand Rx			2%	1%
	Previous Costs	Current Costs	%		
	(12 mon)	(12 mon)	Change	72%	4500
Brand	\$ 68,394,482	\$ 84,810,872	24%	26%	84%
<ul><li>Generic</li></ul>	\$ 31,548,384	\$ 30,671,054	-3%	20%	04%
Other Rx	\$ 2,621,946	\$ 2,780,688	6%		
Total	\$ 102,564,812	\$118,262,614	15%	- •	
				Prev	vious
					1%
				2%	178
				67	
				%	15
					84 %
				31 %	%
* "Other Rx" rep	oresents supplies such	as diabetic test strip	s.		
i					<u>-</u> _

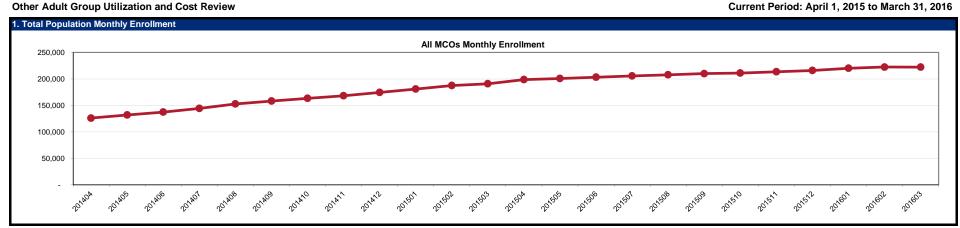
#### 4. Notes

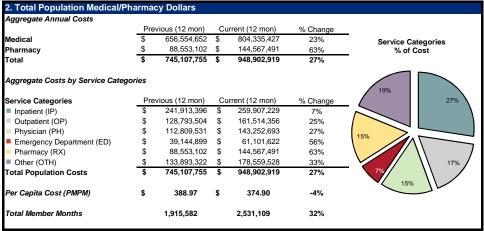
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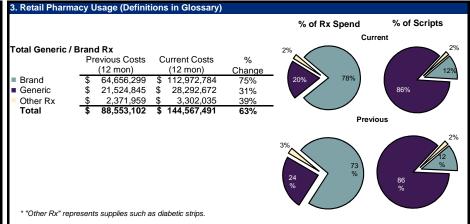
Previous Period: April 1, 2014 to March 31, 2015

Current Period: April 1, 2015 to March 31, 2016

#### **Total Population**



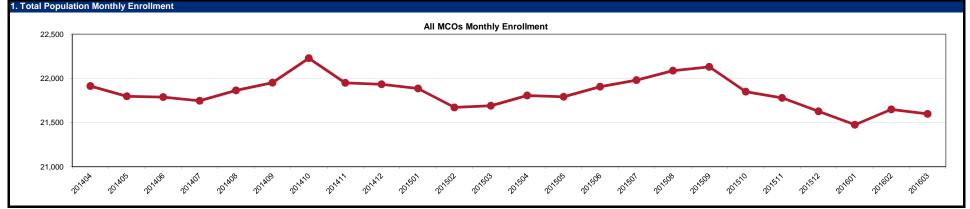




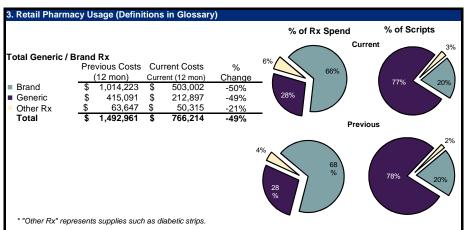
#### 4. Notes

Data reflects medical and pharmacy expenditures only. The data relies on financial statements submitted by the managed care organizations. The expenditures exclude Indian Health Services, Tribal 638 and non-state plan services. Values are based on information currently available and subject to change as new information becomes available.





Per Capita Cost (PMPM)	\$	203.30	\$	246.37	21%	
Total Population Costs	\$	53,350,468	\$	64,471,444	21%	
Other (OTH)	\$	28,173,659	\$	43,572,475	55%	68%
Pharmacy (RX)	\$	1,492,961	\$	766,214	-49%	
■ Emergency Department (ED)	\$	1,971,215	\$	1,710,173	-13%	
Physician (PH)	\$	5,401,358	\$	5,016,731	-7%	8%
Outpatient (OP)	\$	9.361.867	\$	7.229.362	-23%	
■ Inpatient (IP)	\$	6,949,408	\$	6,176,488	-11%	11%
Aggregate Costs by Service Cate		vious (12 mon)	Cu	rrent (12 mon)	% Change	9%
Total	\$	53,350,468	\$	64,471,444	21%	% of Cost
Pharmacy	\$	1,492,961	\$	766,214	-49%	Service Categories % of Cost
Medical	\$	51,857,507	\$	63,705,229	23%	
Aggregate Annual Costs	Pre	vious (12 mon)	Cu	rrent (12 mon)	% Change	

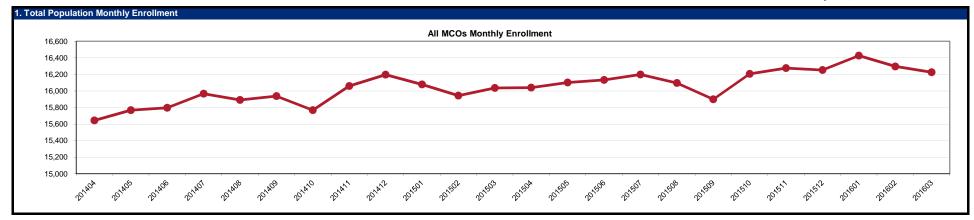


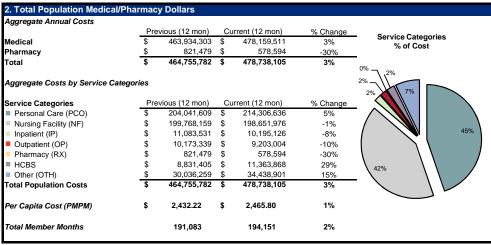
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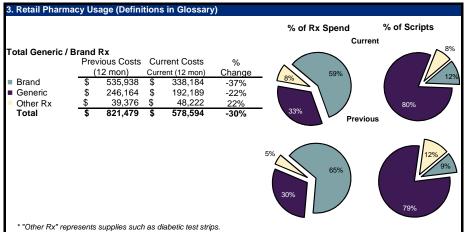
Utilization and Cost Review

Reported Encounters for Enrolled Members as of: June 30, 2016
Previous Period: April 1, 2014 to March 31, 2015

Current Period: April 1, 2015 to March 31, 2016







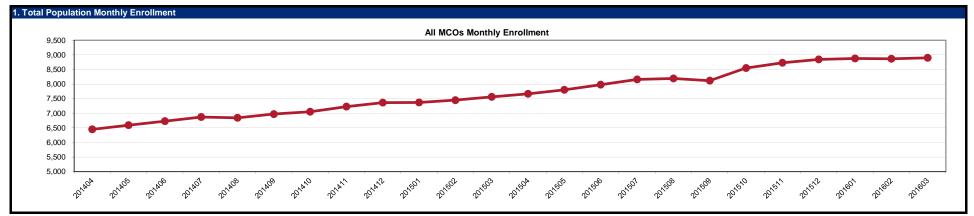
#### 4. Notes

Data reflects medical and pharmacy expenditures only. The data relies on financial statements submitted by the managed care organizations. The expenditures exclude Indian Health Services, Tribal 638 and non-state plan services.
 Values are based on information currently available and subject to change as new information becomes available.

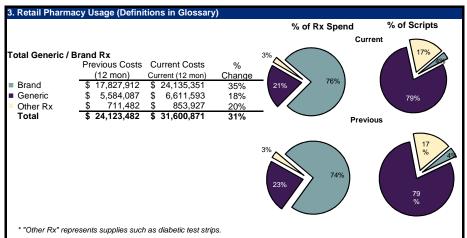
**Utilization and Cost Review** 

Previous Period: April 1, 2014 to March 31, 2015

Current Period: April 1, 2015 to March 31, 2016



2. Total Population Medical/Pharmacy Dollars							
Pre	vious (12 mon)	Cu	rrent (12 mon)	% Change			
\$	245,323,568	\$	292,068,757	19%	Service Categories		
\$	24,123,482	\$	31,600,871	31%	% of Cost		
\$	269,447,050	\$	323,669,628	20%			
tegories							
Pre	vious (12 mon)	Cu	rrent (12 mon)	% Change	16%		
\$	100,269,924	\$	114,335,245	14%	2%		
\$	28,120,016	\$	28,064,439	0%	35%		
\$	46,903,634	\$	58,254,076	24%			
\$	26,281,507	\$	31,910,494	21%	10%		
\$	24,123,482	\$	31,600,871	31%			
\$	4,256,277	\$	8,517,664	100%			
\$	39,492,210	\$	50,986,839	29%	10%		
\$	269,447,050	\$	323,669,628	20%	9%		
\$	3,190.08	\$	3,215.38	1%	18%		
	84,464		100,663	19%			
	Pre	Previous (12 mon) \$ 245,323,568 \$ 24,123,482 \$ 269,447,050  tegories  Previous (12 mon) \$ 100,269,924 \$ 28,120,016 \$ 46,903,634 \$ 26,281,507 \$ 24,123,482 \$ 4,256,277 \$ 39,492,210 \$ 269,447,050 \$ 3,190.08	Previous (12 mon) Cu \$ 245,323,568 \$ \$ 24,123,482 \$ \$ 269,447,050 \$  Integories  Previous (12 mon) Cu \$ 100,269,924 \$ \$ 28,120,016 \$ \$ 46,903,634 \$ \$ 26,281,507 \$ \$ 24,123,482 \$ \$ 4,256,277 \$ \$ 39,492,210 \$ \$ 269,447,050 \$  \$ 3,190.08 \$	Previous (12 mon) Current (12 mon) \$ 245,323,568 \$ 292,068,757 \$ 24,123,482 \$ 31,600,871 \$ 269,447,050 \$ 323,669,628  Previous (12 mon) Current (12 mon) \$ 100,269,924 \$ 114,335,245 \$ 28,120,016 \$ 28,064,439 \$ 46,903,634 \$ 58,254,076 \$ 26,281,507 \$ 31,910,494 \$ 24,123,482 \$ 31,600,871 \$ 4,256,277 \$ 31,910,494 \$ 24,123,482 \$ 31,600,871 \$ 4,256,277 \$ 8,517,664 \$ 39,492,210 \$ 50,986,839 \$ 269,447,050 \$ 323,669,628 \$ 3,190.08 \$ 3,215.38	Previous (12 mon)		



#### 4. Notes

1. Data reflects medical and pharmacy expenditures only. The data relies on financial statements submitted by the managed care organizations. The expenditures exclude Indian Health Services, Tribal 638 and non-state plan services. Values are based on information currently available and subject to change as new information becomes available.

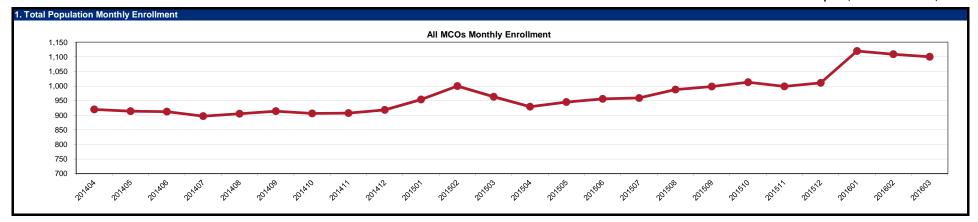
#### State of New Mexico - All MCOs

LTSS - Self Directed Population

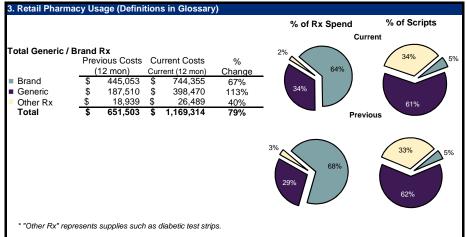
**Utilization and Cost Review** 

Reported Encounters for Enrolled Members as of: June 30, 2016
Previous Period: April 1, 2014 to March 31, 2015

Current Period: April 1, 2015 to March 31, 2016



Aggregate Annual Costs						
Aggregate Annual Costs	Pre	vious (12 mon)	Cu	rrent (12 mon)	% Change	
Medical	\$	46,168,191	\$	47,499,562	3%	-
Pharmacy	\$	651,503	\$	1,169,314	79%	Service Categories
Total	\$	46,819,693	\$	48,668,876	4%	% of Cost
Aggregate Costs by Service Ca	tegories					0% 1%
Service Categories	Pre	vious (12 mon)	Cu	rrent (12 mon)	% Change	2%
Personal Care (PCO)	\$	1,840	\$	1,291	-30%	6% 5%
Nursing Facility (NF)	\$	557,324	\$	290,886	-48%	
Inpatient (IP)	\$	2,162,134	\$	2,166,178	0%	
Outpatient (OP)	\$	982,928	\$	1,190,762	21%	
Pharmacy (RX)	\$	651,503	\$	1,169,314	79%	
■ HCBS	\$	39,288,772	\$	40,753,529	4%	
Other (OTH)	\$	3,175,194	\$	3,096,916	-2%	\
Total Population Costs	\$	46,819,693	\$	48,668,876	4%	84%
Per Capita Cost (PMPM)	\$	4,214.19	\$	4,013.27	-5%	
Total Member Months		11,110		12,127	9%	



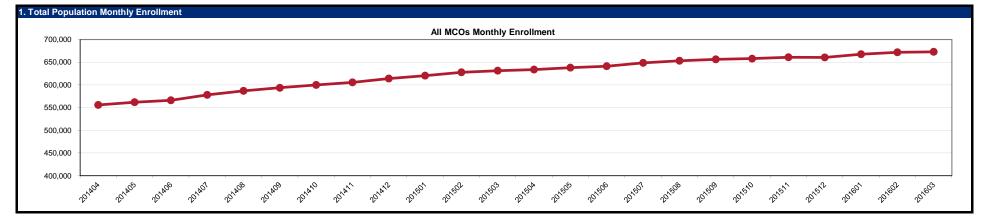
#### 4. Notes

1. Data reflects medical and pharmacy expenditures only. The data relies on financial statements submitted by the managed care organizations. The expenditures exclude Indian Health Services, Tribal 638 and non-state plan services. Values are based on information currently available and subject to change as new information becomes available.

Total Population (Physical Health, Long Term Services and Support, and Other Adult Group) Behavioral Health Utilization and Cost Review

Reported Encounters for Enrolled Members as of: June 30, 2016
Previous Period: April 1, 2014 to March 31, 2015

Current Period: April 1, 2015 to March 31, 2016



Total Member Months	Ť	7,141,476	•	7,863,012	10%	
Per Capita Cost (PMPM)	\$	41.98	\$	41.04	-2%	10%
Total Population Costs	\$	299,764,570	\$	322,736,937	8%	18%
Other (OTH)	\$	15,842,366	\$	9,013,589	-43%	23%
■ Inpatient (IP)	\$	25,496,806	\$	29,317,014	15%	
Core Service Agencies (CSA)	\$	18,364,431	\$	16,456,465	-10%	
■ Behavioral Health Prov (BHP)	\$	19,126,967	\$	23,706,850	24%	
Res. Treatment Ctr. (RTC)	\$	71,141,360	\$	74,301,288	4%	7%
Pharmacy (RX)	\$	61,275,620	\$	58,769,739	-4%	35%
Outpatient/Clinic (OP/CL)	\$	88,517,021	\$	111,171,991	26%	5%
Aggregate Costs by Service Categ Service Categories		vious (12 mon)	Cu	ırrent (12 mon)	% Change	9%
			•	,,	0,0	% of Cost
Total	\$	299,764,570	\$	322,736,937	8%	Services Categories
Pharmacy	\$	61,275,620	\$	58,769,739	-4%	
Medical	\$	. ,		/		-
Aggregate Amual Costs	Pre	vious (12 mon)	Сп	rrent (12 mon)	% Change	
Aggregate Annual Costs Medical	Pre	vious (12 mon) 238,488,950	Cu \$	errent (12 mon) 263,967,198	% Change 11%	-

3. Retail Pharma	acy Usage (Definitions in Glossary)	
		% of Rx Spend % of Scripts Current
Total Generic /	Brand Rx	30%
	Previous Costs Current Costs % (12 mon) Current (12 mon) Change	4%
<ul><li>■ Brand</li><li>■ Generic</li></ul>	\$ 31,915,867 \$ 17,823,445 -44% \$ 29,359,753 \$ 40,946,294 39%	
Total	\$ 29,359,753 \$ 40,946,294 39% \$ 61,275,620 \$ 58,769,739 -4%	70% Previous
		52%

#### 4. Notes

1. Data reflects medical and pharmacy expenditures only. The data relies on financial statements submitted by the managed care organizations. The expenditures exclude Indian Health Services, Tribal 638 and non-state plan services. Values are based on information currently available and subject to change as new information becomes available.

# The MMIS Replacement Project (MMISR) - Presentation to the MAC

August 22 2016 Russ Toal, MPH Medicaid Enterprise Business Manager

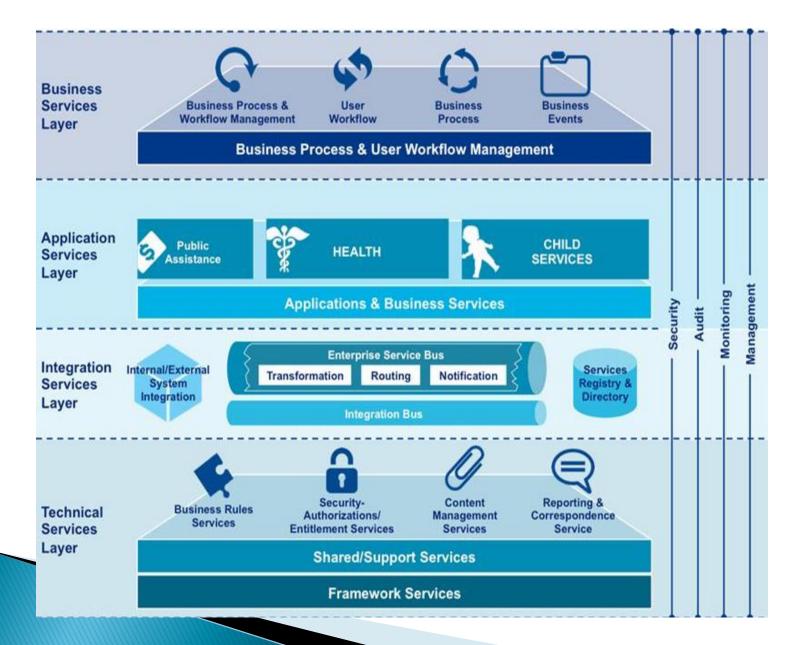
# **Background**

- New Mexico Medicaid has a 20 year old MMIS solution that cannot be continued, as it does not meet federal requirements. Continuing past contract end date means loss of fed funding.
- The Human Services Department has a 2020 vision of Enterprise-wide solutions
- Demands and expectations on serving Medicaid recipients are increasing and are complex
- Technological advances and a Service Oriented Architecture approach offer the state an opportunity to do things better, faster and more cheaply.

### MMISR: A Modular, Enterprise Approach

- Vision Moving Away from the Past
  - No single vendor; not a hardware build approach; a Service Oriented Approach instead focusing on getting best in breed
  - Changing the approach on systems and requirements from a process-oriented, definitional approach to one in which we will ask prospective vendors to tell us how their solutions produce the outcomes we are seeking
  - Not a Medicaid-only solution; it will include multiple state agency partners, including all the HSD divisions, the DOH, CYFD, ALTSD, PED, Corrections and potentially others
  - Guided and driven by the new CMS perspective on MMIS, its role, and its perspective what hasn't worked

### Framework Schematic



#### A Reminder of What Has Been Done

- Visioning MAD, HSD and partners
- MITA Self Assessment: approved and endorsed by CMS
- Defining where we wanted to be (MITA level four (4)) for our project roadmap
- Approval by CMS of our Framework model, IAPDUs, MITA Self-Assessment, our IVV RFP and contract, and our first framework module Request For Proposals (RFP)
- CMS has approved a 90% federal match for all the costs associated with the MMISR Project

### Independent Verification and Validation

- A CMS Requirement on all System RFPs
- Vendor Contract with CSG Approved by CMS
  - On board by 8/10/16
- Proactive Approach
- Dual Responsibility
- Document Review Assistance
- Process and Outcome Reviews and Validation
- Identification of Risks/Issues
- Assessment of Risk Mitigation

### Our Approach

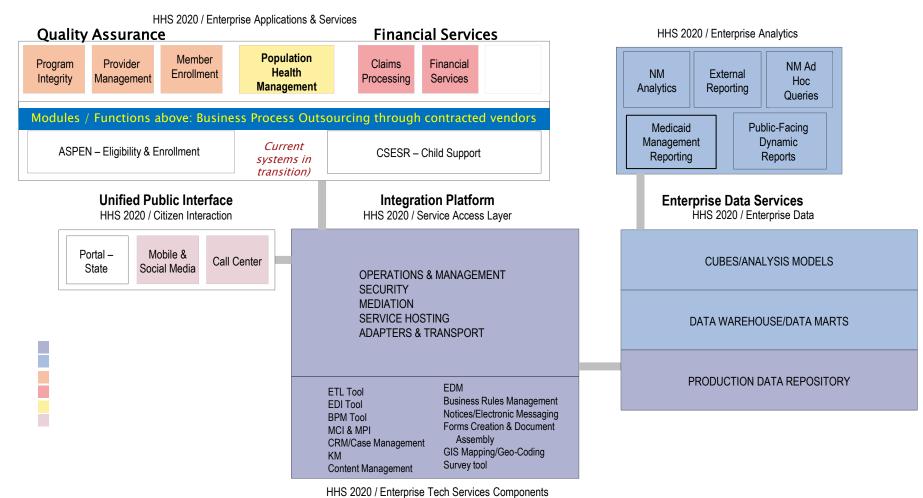
- Build on the Visioning Process Work
- A phased-in approach to a Service Oriented Architecture with a focus on connectivity and interoperability
- Map for Shared Components designed to cross program boundaries
- Plan for multiple MMIS Procurements grouping key components into logical subject area Modules with the RFPs strategically staged
- Incorporating Stakeholder Input

### The NM HHS Framework

#### Six Modules:

- Integration Platform
- Enterprise Data Services
- Financial Services
- Quality Assurance
- Population Health Management
- Unified Public Interface (may be split into two parts)
- For each Module, multiple components, but one prime vendor.
- No prime vendor can be selected for more than two modules. State no longer reliant on one contractor.

#### NM MMISR HHS 2020 Enterprise Framework



### Integration Platform

RFP to be released this week (August 25):

- Infrastructure, Connection, Standards, Interoperability, Security
- Enterprise Service Bus for info transmission
- Data Warehouse and DataMart Structure
- Project Integration Management for Other Modules
- Responsible for conversion of data from OmniCaid.

# **Enterprise Data Services**

RFP to be released this Fall, subject to CMS approval. Will include:

- Data Tools
- Data and Population Health Analytics (including GIS)
- Data Reporting and
- Business Intelligence Tools
- Not a passive reporting entity; focus on ease of access to information, and not limited to HSD.

We are seeking input on requirements from stakeholders, partners, providers, MCOs and clients

### **Quality Assurance**

Proposal to CMS before end of CY; RFP out Early in 2017.

- Program Integrity
  - Third–Party Liability (TPL)
  - RAC
  - Fraud and Abuse Detection Services
  - Audit Coordination
  - Quality Reporting and Compliance
- Provider enrollment and management for ALL
- RTE contract for verification and monitoring

### Financial Services

### Proposal out Spring 2017

- Claims Processing intake for ALL (one site)
- Accounting and SHARE interface
- Payments
  - Capitation, Claims and ATRs (DSH, UPL, SNCP)
- Financial Activities
  - Accounts Payables
  - Accounts Receivables
  - Financial Reporting
  - Budgets, Projections, Rate Setting

### Population Health Management

#### Proposal to be Released Summer 2017

- Pharmacy benefits management (including rebate services) and Drug Utilization; a Single PBM for ALL
- MCO management, measurement and monitoring
- Focused health analytics related to population health, outcomes and health improvement
- The Electronic Health Records program
- Case and care management and waiver program admin and coordination
- Changes to the Fee-for-Service (FFS) program

# Unified Public Interface

#### Proposal date To Be Determined

- Portal
  - All Stakeholders
    - Web Portal for info across programs
    - Mobile Technology
    - Other User–friendly Technologies
  - One Stop Shop No Wrong Door
- Consolidated Customer Service Center
  - Integrated Call Center Serving All HSD Programs

### What about ASPEN?

- It continues current role as Integrated Eligibility System, and...
- Assumes responsibility for Centennial Care/MCO enrollment in the Fall of 2017
- Is enhanced with new reporting capabilities
- Interfaces to Integrated Platform Services vendor
- Will eliminate the confusion that exists today between ASPEN and OmniCaid
- View Access into ASPEN will be expanded and enhanced.

### **Next**

- Stakeholder Input Partners, Providers, Advocates: what is needed, what we want, what we don't, with a focus on <u>Outcomes</u>. Need input on this RFP and others.
- RFP previews and reviews by those who do and will not have a vendor interest in the proposals
- Work with the IVV Vendor and CMS
- Targeted Go-Live for full system: 12/1/18,
  - BUT Not a date for all to go live; some modules and components may come on line before. In addition, the Xerox contract can run through all of CY 2019.

Plan is for at least a two month parallel run with Xerox; may be longer for certain modules

# An Opportunity for Us All

- For you and for us, this is one of those rare opportunities to help design what our future may look like.
- We are seeking input from all partners on what needs to be fixed, changed, improved, junked or embraced.
- As key stakeholders we want your suggestions on how to position ourselves to take advantage of changing technology and new tools of measurement.

# Questions?